

PART 1: THE STANDARD FOR PROJECT MANAGEMENT

SECTION 1: INTRODUCTION

- What is a Project?
- What is Project Management?
- Project vs Program vs Portfolio
- Purpose of the Standard for Project Management
- Key Terms and Concepts
- Audience for this Standard

SECTION 2: A SYSTEM FOR VALUE DELIVERY

- Creating Value
- Organizational Governance Systems
- Functions Associated with Projects
- The Project Environment
- Product Management Considerations

SECTION 3: PROJECT MANAGEMENT PRINCIPLES

- Be a Diligent, Respectful, and Caring Steward
- Create a Collaborative Project Team Environment
- Effectively Engage with Stakeholders
- Focus on Value
- Recognize, Evaluate, and Respond to System Interactions
- Demonstrate Leadership Behaviors
- Tailor Based on Context
- Build Quality into Processes and Deliverables
- Navigate Complexity
- Optimize Risk Responses
- Embrace Adaptability and Resiliency
- Enable Change to Achieve the Envisioned Future State

PART 2: A GUIDE TO THE PROJECT MANAGEMENT BODY OF KNOWLEDGE (PMBOK® GUIDE)

SECTION 1: INTRODUCTION

- Structure of the PMBOK® Guide
- Relationship of the PMBOK® Guide and the Standard for Project Management
- Changes to the PMBOK® Guide
- Relationship to PMI-standards+

SECTION 2: PROJECT PERFORMANCE DOMAINS

- Stakeholder Performance Domain
- Team Performance Domain
- Development Approach and Life Cycle Performance Domain
- Planning Performance Domain
- Project Work Performance Domain
- Delivery Performance Domain
- Measurement Performance Domain
- Uncertainty Performance Domain

SECTION 3: TAILORING

- Overview
- Why Tailor?
- What to Tailor
- The Tailoring Process
- Tailoring the Performance Domains
- Diagnostics

SECTION 4: MODELS, METHODS, AND ARTIFACTS

- Overview
- Commonly Used Models
- Models Applied Across Performance Domains
- Commonly Used Methods
- Methods Applied Across Performance Domains
- Commonly Used Artifacts